Notes and Data Sources

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- 2. census.gov
- **3.** creditcards.com/credit-card-news/change-favorite -credit-card.php
- 4. This example is used in a template for creating Pareto charts in Excel. You can download the template from office.microsoft.com/en-us/templates /cost-analysis-with-pareto-chart-TC006082757.aspx
- 5. Pareto charts are named for the Italian economist Vilfredo Pareto (1848–1923). Pareto was one of the first to analyze economic problems with mathematical tools. The Pareto Principle (sometimes called the 80/20 rule) takes various forms, such as "80% of the work is done by 20% of the people." Pareto charts are a graphical version of the principle. The chart identifies the few important categories (the 20%) that account for most of the responses (the 80%). Of course, in any given setting, the actual percents will vary.
- **6.** Estimates from Statistics Canada; statcan.gc.ca
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- **8.** Our eyes do respond to area, but not quite linearly. It appears that we perceive the ratio of two bars to be about the 0.7 power of the ratio of their actual areas. See William S. Cleveland, *The Elements of Graphing Data*, Wadsworth, 1985, pp. 278–284.
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- **11.** Table 1 in U.S. Environmental Protection Agency, *Advancing Sustainable Materials Management:* 2014 Fact Sheet, November 2016.
- **12.** April 2017 to March 2018 data from marketshare .hitslink.com
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- **15.** Downloaded from the U.S. Census Bureau website, May 2018; census.gov

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- **28.** Some software calls these graphs *Normal probability plots*. There is a technical distinction between the two types of graphs, but the terms are often used loosely.
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- **3.** The statement that the mean is at the center of symmetric density curves is typically the case. However, there are usual symmetric density curves (e.g., Cauchy) for which the mean does not exist.
- **4.** The mean of a continuous random variable X with density function f(x) is defined by the following integral:

$$\mu_X = \int x f(x) dx$$

This integral is a kind of weighted average, analogous to the discrete-case mean:

$$\mu_X = \sum x P(X = x)$$

The variance of a continuous random variable *X* is the average squared deviation of the values of *X* from their mean and is defined by the following integral:

$$\sigma_X^2 = \int (x - \mu)^2 f(x) dx$$

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- **18.** Brent Bowen and Dean Headley, "Airline Quality Rating 2017," commons.erau.edu
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- **24.** Cynthia E. Cryfer et al., "Misery is not miserly: Sad and self-focused individuals spend more," *Psychological Science* 19 (2008), pp. 525–530.
- **25.** Elizabeth F Beach and Valerie Nie, "Noise levels in fitness classes are still too high: Evidence from 1997–1998 and 2009–2011," *Archives of Environmental & Occupational Health* 69, no. 4 (2014), pp. 223–230.
- **26.** The 2017 study can be found at www.qsrmagazine .com/reports/2017-drive-thru-performance-study
- **27.** Berit Bakke et al., "Cumulative exposure to dust and gases as determinants of lung function decline in tunnel construction workers," *Occupational Environmental Medicine* 61 (2004), pp. 262–269.
- **28.** Y. Charles Zhang and Norbert Schwarz, "How and why 1 year differs from 365 days: A conversational logic analysis of inferences from the granularity of quantitative expressions," *Journal of Consumer Research* 39 (August 2012), pp. S212–S223.
- **29.** Based on A. H. Ismail and R. John Young, "The effect of chronic exercise on the personality of middle-aged men," *Journal of Human Ergology* 2 (1973), pp. 47–57.
- **30.** Jacob Cohen, *Statistical Power Analysis for the Behavioral Sciences* (2nd ed.) Hillsdale, NJ: Lawrence Erlbaum Associates, 1988.
- **31.** 2018 press release from *The Student Monitor*, at www.studentmonitor.com
- **32.** The average starting salary taken from the April 2018 salary survey by the National Association of Colleges and Employers (NACE).
- **33.** This city's restaurant inspection data can be found at www.jsonline.com/watchdog/dataondemand
- **34.** Based on 2017 information from the USDA Feed Grains Database, at www.ers.usda.gov
- **35.** Peter Glick et al., "Evaluations of sexy women in low- and high-status jobs," *Psychology of Women Quarterly* 29 (2005), pp. 389–395.
- **36.** Morgan K. Ward and Darren W. Dahl, "Should the devil sell Prada? Retail rejection increases aspiring consumers' desire for the brand," *Journal of Consumer Research* 41, no. 3 (2014), pp. 590–609.
- **37.** Ajay Ghei, "An empirical analysis of psychological androgeny in the personality profile of the successful hotel manager," MS thesis, Purdue University, 1992.
- **38.** Data from the "wine" database in the archive of machine learning data bases at the University of

- California, Irvine, ftp.ics.uci.edu/pub/machine -learning-databases
- **39.** Sommer Christie et al., "Individual alpha peak frequency in ice hockey shooting performance," *Frontiers in Psychology* 8 (May 2017), Article 762.
- **40.** Yvan R. Germain, "The dyeing of ramie with fiber reactive dyes using the cold pad-batch method," MS thesis, Purdue University, 1988.
- **41.** This exercise is based on events that are real. The data and details have been altered to protect the privacy of the individuals involved.
- **42.** Data provided by Joseph A. Wipf, Department of Foreign Languages and Literatures, Purdue University.
- **43.** Based on Gavriel Salvendy, "Selection of industrial operators: The one-hole test," *International Journal of Production Research* 13 (1973), pp. 303–321.

- Based on "Research shows promise for new source of rubber for tires," August 11, 2017, www .truckinginfo.com
- 2. Based on Amit Bhattacharjee et al., "Tip of the hat, wag of the finger: How moral decoupling enables consumers to admire and admonish," *Journal of Consumer Research* 39, no. 6 (2013), pp. 1167–1184.
- 3. This rule is intended to provide a general guideline for deciding when serious errors may result by applying ANOVA procedures. When the sample sizes in each group are very small, this rule may be a little too conservative. For unequal sample sizes, particular difficulties can arise when a relatively small sample size is associated with a population having a relatively large standard deviation.
- **4.** Ethan Pancer et al., "Isolated environmental cues and product efficacy penalties: The color green and eco-labels," *Journal of Business Ethics* 143 (2017), pp. 159–177.
- **5.** Discussion on this and other tests can be found in M.H. Kutner et al., *Applied Linear Models*, 5th ed., McGraw-Hill/Irwin, 2005.
- **6.** Katariina Mäenpää et al., "Consumer perceptions of Internet banking in Finland: The moderating role of familiarity," *Journal of Retailing and Consumer Services* 15 (2008), pp. 266–276.
- 7. Garry Kuan et al., "Effects of relaxing and arousing music during imagery training on dart-throwing performance, physiological arousal indices, and competitive state anxiety," *Frontiers in Psychology* 9 (February 2018), Article 14.
- **8.** Ryan Hamilton et al., "We'll be honest, this won't be the best article you've ever read: The use of

- dispreferred markers in word-of-mouth communication," *Journal of Consumer Research* 41 (2014), pp. 197–212.
- **9.** This example is based on data from a study conducted by Jim Baumann and Leah Jones of the Purdue University School of Education.
- **10.** Brian E. Saelens et al., "Relation between higher physical activity and public transit use," *American Journal of Public Health* 104, no. 5 (2014), pp. 854–859.
- **11.** Lucas Nesselhauf et al., "Information and involvement: The influence on the acceptance of innovative wine packaging," *International Journal of Wine Business Research* 29, no. 3 (2018), pp. 285–298.
- **12.** Kendall J. Eskine, "Wholesome foods and wholesome morals? Organic foods reduce prosocial behavior and harshen moral judgments," *Social Psychological and Personality Science*, 2012, doi: 10.1177/1948550612447114
- **13.** Robert Rouwenhorst and Liang Zhao, "Zipped commercials, zapped memory? Not necessarily," *Business and Management Research* 6, no. 3 (2017), pp. 85–93.
- **14.** Jeffrey T. Kullgren et al., "Individual- versus group-based financial incentives for weight loss," *Annals of Internal Medicine* 158, no. 7 (2013), pp. 505–514.
- **15.** Peter R. Bartel et al., "Attention and working memory in resident anaesthetists after night duty: Group and individual effects," *Occupational and Environmental Medicine* 61 (2004), pp. 167–170.
- **16.** Based on Manuhar U. Kalwani and Chi K. Yim, "Consumer price and promotion expectations: An experimental study," *Journal of Marketing Research* 29 (1992), pp. 90–100.

- See pewresearch.org/fact-tank/2018/01/23 /americans-see-both-good-and-bad-in-trends -that-are-changing-the-workplace/ft_18-01 -17_laborforcetrends_1/. For more information about the Pew Research Center American Trends Panel, see pewsocialtrends.org/2017/10/18 /methodology-12
- **2.** For more information about the survey, see aba.com /Products/Surveys/Pages/2017-Bank-Insurance .aspx
- **3.** See Alan Agresti and Brent Coull, "Approximate is better than 'exact' for interval estimation of binomial proportions," *American Statistician* 52 (1998), pp. 119–126. A detailed theoretical study is Lawrence D. Brown, Tony Cai, and Anirban DasGupta, "Confidence intervals for a binomial

- proportion and asymptotic expansions," *Annals of Statistics* 30 (2002), pp. 160–201.
- 4. This example is adapted from a survey directed by Professor Joseph N. Uhl of the Department of Agricultural Economics, Purdue University. The survey was sponsored by the Indiana Christmas Tree Growers Association.
- See southerncross.co.nz/about-the-group /media-releases/2013.aspx
- 6. See "The myth of social media" at wsj.com/public /resources/documents/sac_report_11_socialmedia _061114.pdf
- 7. See nielsen.com/us/en/insights/news/2015 /what-moves-todays-teenage-canadian-music-fan .html
- 8. Heather Tait, Aboriginal Peoples Survey, 2006: Inuit Health and Social Conditions (2008), Social and Aboriginal Statistics Division, Statistics Canada. Available from statcan.gc.ca/pub
- 9. See news.teamxbox.com/xbox/18254
- 10. Oliver Meixner et al., "The use of social media within the Austrian supply chain for food and beverages," Proceedings in System Dynamics and Innovations in Food Networks (2013), pp. 1–13. See centmapress.ilb.uni-bonn.de/ojs/index.php/proceedings/index
- 11. See Alan Agresti and Brian Caffo, "Simple and effective confidence intervals for proportions and differences of proportions result from adding two successes and two failures," *American Statistician* 45 (2000), pp. 280–288. The Wilson interval is a bit conservative (true coverage probability is higher than the confidence level) when p_1 and p_2 are equal and close to 0 or 1, but the traditional interval is much less accurate and has the fatal flaw that the true coverage probability is *less* than the confidence level.
- **12.** Nicolas Gueguen and Celine Jacob, "Clothing color and tipping: Gentlemen patrons give more tips to waitresses with red clothes," *Journal of Hospitality & Tourism Research* 38, no. 2 (2014), pp. 275–280.
- **13.** See Steven W. Lagakos, Barbara J. Wessen, and Marvin Zelen, "An analysis of contaminated well water and health effects in Woburn, Massachusetts," *Journal of the American Statistical Association* 81 (1986), pp. 583–596, and the following discussion. This case is the basis for the movie *A Civil Action*.
- **14.** See, for example, gartner.com/it-glossary /internet-of-things
- **15.** From pewinternet.org/2014/05/14/internet-of -things, posted May 14, 2014.
- **16.** Reported in Stephanie Goldberg, "Benefits integration picks up steam: Compliance drives interest in

- combining workplace absence programs," *Business Insurance* 48, no. 17 (2014), p. 0013. Also, see "2014 Aon Newitt Health Care Survey" at aon.com
- **17.** Jiao Xu et al., "News media channels: Complements or substitutes? Evidence from mobile phone usage," *Journal of Marketing* 78 (2014), pp. 97–112. The methodology used in the study has been simplified for our purposes.
- **18.** From Rick B. van Baaren, "The parrot effect: How to increase tip size," *Cornell Hotel and Restaurant Administration Quarterly* **46** (2005), pp. 79–84.
- **19.** Some details are given in David H. Kaye and Mikel Aickin (eds.), *Statistical Methods in Discrimination Litigation*, Marcel Dekker, 1986.
- **20.** The report, dated May 18, 2012, is available from pewinternet.org/Reports/2012/Future-of -Gamification/Overview.aspx
- **21.** From the Pew Research Center's Project for Excellence in Journalism, *The State of the News Media 2012*, available from stateofthemedia .org/?src=prc-headline
- **22.** Data are from the NOAA Satellite and Information Service at ncdc.noaa.gov/special-reports/groundhog-day.php

- 1. Marek Matejun, "The role of flexibility in building the competitiveness of small and medium enterprises," *Management* 18, no. 1 (2014), pp. 154–168.
- **2.** When the expected cell counts are small, it is best to use a test based on the exact distribution rather than the chi-square approximation, particularly for 2×2 tables. Many statistical software systems offer an "exact" test as well as the chi-square test for 2×2 tables.
- 3. The full report of the study appeared in George H. Beaton et al., "Effectiveness of vitamin A supplementation in the control of young child morbidity and mortality in developing countries," United Nations ACC/SCN State-of-the-Art Series, Nutrition Policy Discussion Paper no. 13 (1993).
- 4. Nicolas Gueguen and Celine Jacob, "Clothing color and tipping: Gentlemen patrons give more tips to waitresses with red clothes," *Journal of Hospitality* & *Tourism Research* 38, no. 2 (2014), pp. 275–280.
- 5. Based on Shan Feng et al., "Does classical music relieve math anxiety? Role of tempo on price computational avoidance," *Psychology & Marketing* 31, no. 7 (2014), pp. 489–499.
- **6.** From pewresearch.org/fact-tank/2018/03/16 /how-millennials-compare-with-their-grandparents
- **7.** The analysis could also be performed by using a two-way table to compare the ages of the selected

- and not-selected customers. Because the selected customers are a relatively small percent of the total number of customers, the results will be approximately the same.
- **8.** See the M&M Mars website at us.mms.com/us /about/products for this and other information.
- 9. See pewinternet.org/about.asp
- **10.** Based on pewinternet.org/fact-sheet/internet -broadband
- 11. See nhcaa.org
- **12.** These data are a composite based on several actual audits of this type.
- **13.** From Robert J. M. Dawson, "The 'unusual episode' data revisited," *Journal of Statistics Education* 3, no. 3 (1995). Electronic journal available at the American Statistical Association website, www.amstat.org

- 1. In practice, *x* may also be a random quantity. Inferences can then be interpreted as *conditional* on a given value of *x*.
- **2.** Mirjam Van Praag et al., "The higher returns to formal education for entrepreneurs versus employees," *Small Business Economics* 40 (2013), pp. 375–396.
- 3. National Science Foundation, National Center for Science and Engineering Statistics, *Higher Education Research and Development: Fiscal Year 2017.*Detailed tables released in November 2018 and available at www.nsf.gov/statistics/srvyherd
- **4.** As the text notes, the residuals are not independent observations. They also have somewhat different standard deviations. For practical purposes of examining a regression model, we can nonetheless interpret the normal quantile plot as if the residuals were data from a single distribution.
- 5. Inflation is measured by the December-to-December change in the Consumer Price Index. These data were found at www.bls.gov/cpi/. Interest rates for the six-month secondary market Treasury bill were obtained at fred.stlouisfed.org /series/TB6MS#0
- **6.** See the essay "Regression toward the mean," in Stephen M. Stigler, *Statistics on the Table*, Harvard University Press, 1999. The quotation from Milton Friedman appears in this essay.
- 7. In fact, the Excel regression output does not report the sign of the correlation r. The scatterplot in Figure 10.3 shows that r is positive. To get the correlation with the correct sign in Excel, you must use the =CORREL() function.

- **8.** Selling prices and assessment values are available at php.jconline.com/propertysales/propertysales.php
- **9.** Pradit Withisuphakorn and Pornsit Jiraporn, "CEO age and CEO gender: Are female CEOs older than their male counterparts?" *Finance Research Letters* 22 (2017), pp. 129–135.
- **10.** Tuition and fees were obtained from www .chronicle.com/interactives/tuition-and-fees
- **11.** Michal Plotnicki and Adam Szyszka, "IPO market timing: The evidence of the disposition effect among corporate managers," *Global Finance Journal* 25, no.1 (2014), pp. 48–55.
- 12. Mike Mondello and Joel Maxcy, "The impact of salary dispersion and performance bonuses in NFL organizations," *Management Decision*, 47, no.1 (2009), pp. 110–123. These data were collected from www.cbssports.com/nfl/playerrankings/regularseason/ and content .usatoday.com/sports/football/nfl/salaries
- **13.** Ziming Xuan et al., "Tax policy, adult binge drinking, and youth alcohol consumption in the United States," *Alcoholism: Clinical and Experimental Research* 37, no. 10 (2013), pp. 1713–1719.
- 14. Data on net new cash flow of long-term mutual funds obtained from "Chapter 3: U.S. Mutual Funds," 2018 Investment Company Fact Book, Investment Company Institute, www.icifactbook .org
- **15.** Data were provided by the Ames City Assessor, Ames, IA.
- **16.** Data on fuel consumption ratings made available by the Government of Canada, data.gc .ca/data/en/dataset/98f1a129-f628-4ce4-b24d -6f16bf24dd64
- **17.** Data obtained from the *The Inclusive Development Index 2018* report, World Economic Forum, www.weforum.org/reports
- **18.** Roya. Rahimi, "Organizational culture and customer relationship management: A simple linear regression analysis," *Journal of Hospitality Marketing & Management* 26, no. 4 (2017), pp. 443–449.
- **19.** This annual report can be found at www .kiplinger.com
- **20.** Data available at www.ncdc.noaa.gov
- **21.** Woo Gon Kim and Hong-Bumm Kim, "Measuring customer-based restaurant brand equity," *Cornell Hotel and Restaurant Administration Quarterly* 45, no. 2 (2004), pp. 115–131.
- **22.** Stefan Groschl, "Persons with disabilities: A source of nontraditional labor for Canada's hotel industry," *Cornell Hotel and Restuarant Administration Quarterly* **46**, no. 2 (2005), pp. 258–274.

- **23.** Table of values available at www.ers.usda.gov /Data/AgProductivity
- **24.** Data obtained from the CNBC report titled "Companies with closer CEO pay ratios may generate higher profit per worker," posted on May 13, 2018, www.cnbc.com/2018/05/13/closer-ceo-pay-ratios-may-generate-higher-profit-per-worker.html

- Based on the Space Management Model for Purdue University implemented by Keith Murray, Director of Space Management and Academic Scheduling.
- **2.** Data obtained from the *The Inclusive Development Index 2018* report, World Economic Forum, www.weforum.org/reports
- **3.** U.S. Federal Deposit Insurance Corp., *Statistics on Banking*, issued annually. Information for current year can be found online at www5.fdic.gov/sdi/main.asp?formname=compare
- **4.** Elaine M. Wong et al., "A face only an investor could love: CEOs' facial structure predicts their firms' financial performance," *Psychological Science* 22, no. 12 (2011), pp. 1478–1483.
- **5.** Alain Cohn et al., "Do professional norms in the banking industry favor risk-taking?" *Review of Financial Studies* 30, no. 11 (2017), pp. 3801–3823.
- Available at ConsumerReports.org. Latest summary posted November 2018.
- 7. These data were obtained from "The QSR 50," an annual report provided by *QSR* magazine, qsrmagazine.com/reports
- **8.** Data provided by the owners of Duck Worth Wearing, Ames, Iowa.
- **9.** From "Largest Indianapolis-area architectural firms," *Indianapolis Business Journal*, June 15, 2014.
- **10.** The data were obtained from the Internet Movie Database (IMDb), www.imdb.com, on August 20, 2018.
- 11. The KISS principle refers to the empirical principle "Keep it simple, stupid." In regression, this refers to keeping the models simple and avoiding unnecessary complexity.
- **12.** From Maxime Vachon et al., "Associations between systemic quality of life and burnout among French Canadian workers," *Social Indicators Research* 142, no. 3 (2018), pp. 1193–1210.
- **13.** From Alex Traugutt et al., "Salary disparities between male and female head coaches: An investigation of the NCAA power five conferences," *Journal of Sport* 6, no. 1 (2018), pp. 40–58.

- **14.** From Michael E. Staten et al., "Information costs and the organization of credit markets: A theory of indirect lending," *Economic Inquiry* 28 (1990), pp. 508–529.
- 15. Summary information taken from "FINAL REPORT: Canada Small Business Financing Program (CSBFP) Awareness and Satisfaction Study," prepared for Industry Canada by R.A. Malatest & Associates Ltd., July 2013.
- **16.** From Susan Stites-Doe and James J. Cordeiro, "An empirical assessment of the determinants of bank branch manager compensation," *Journal of Applied Business Research* 15 (1999), pp. 55–66.
- **17.** The data were collected from www.realtor.com on October 8, 2001.
- **18.** Karen Misquitta et al., "The relationship between brain atrophy and cognitive-behavioural symptoms in retired Canadian football players with multiple concussions," *NeuroImage: Clinical* 19 (2018), pp. 551–558.
- **19.** Bill Merrilees and Tino Fenech, "From catalog to Web: B2B multi-channel marketing strategy," *Industrial Marketing Management* 36 (2007), pp. 44–49.
- **20.** Based on Manuhar U. Kalwani and Chi K. Yim, "Consumer price and promotion expectations: An experimental study," *Journal of Marketing Research* 29 (1992), pp. 90–100.
- **21.** Tung-Shan Liao and John Rice, "Innovation investments, market engagement and financial performance: A study among Australian manufacturing SMEs," *Research Policy* 39, no. 1 (2010), pp. 117–125.
- **22.** Katharine Kelley et al., "Estimating consumer spending on tickets, merchandise, and food and beverage: A case study of a NHL team," *Journal of Sport Management* 28 (2014), pp. 253–265.
- **23.** Yield data can be obtained at www.nass.usda.gov /Quick Stats
- **24.** A description of this case, as well as other examples of the use of statistics in legal settings, is given in Michael O. Finkelstein, *Quantitative Methods in Law*, Free Press, 1978.

- 1. Stock prices (including those for Adidas) can be found at finance.yahoo.com
- **2.** Amazon quarterly net sales data were extracted from quarterly reports found by following the link "Investor Relations" at amazon.com
- **3.** The differences in correlation values are due to the fact that the ACF computes the correlations by using the same sample mean for the *y*_t variable

and the lag variable y_{t-k} , namely, the sample of the whole series. The y_t variable has n observations, while the y_{t-k} variable has (n-k) observations. The standard correlation formula would treat these variables differently and thus use two different sample means.

- 4. NBA game results are available at espn.com/nba
- **5.** See Note 1.
- **6.** Data available from the Economic Research website of the Federal Reserve Bank of St. Louis, research.stlouisfed.org
- **7.** See Note 1.
- **8.** Table available from W. A. Fuller, *Introduction to Statistical Time Series*, 2nd ed., Wiley, 1995.
- **9.** A comprehensive treatment of unit root tests can be found in J. D. Hamilton, *Introduction to Statistical Time Series*, Princeton University Press, 1995.
- **10.** Data from the University of Michigan Surveys of Consumers website, sca.isr.umich.edu
- **11.** A variety of historical data on gold can be found at the World Gold Council website, gold.org
- **12.** See Note 6.
- **13.** Data obtained from the National Oceanic and Atmospheric Administration Great Lakes Environmental Research Laboratory, glerl.noaa.gov
- 14. See Note 6.
- 15. Data obtained from railroadpm.org
- **16.** See Note 6.
- **17.** Data obtained from the City of Chicago data portal, data.cityofchicago.org
- **18.** Data gathered from instituteforsupplymanage ment.org
- 19. The exponential smoothing model is the forecasting equation for an ARIMA(0, 1, 1) model. There are many excellent books on ARIMA modeling, including the authoritative reference book of G. E. P. Box, G. M. Jenkins, and G. C. Reinsel, *Time Series Analysis: Forecasting and Control*, 4th ed., Wiley, 2008.
- **20.** Data obtained from the Bureau of Transportation Statistics, bts.gov
- **21.** Data obtained from the Australian Bureau of Statistics, abs.gov.au
- **22.** Data obtained from the City of Philadelphia data portal, data.phila.gov
- **23.** See Note 6.
- **24.** Data provided by David Robinson.
- **25.** Data from the National Bureau of Statistics of China website, data.stats.gov.cn/english
- **26.** See Note 25.
- **27.** Data extracted from the International Telecommunication Union (United Nations specialized agency), itu.int

- **28.** Data extracted using the data tools found at the U.S. Census Bureau, www.census.gov
- **29.** For more details on the issues associated with log transformation in regression, see D. Miller, "Reducing transformation bias in curve fitting," *The American Statistician* 38 (1984), pp. 124–126.
- **30.** See Note 1.
- **31.** See Note 1.
- **32.** Data extracted from quarterly reports found by following the link "Investor Relations" at att.com
- **33.** Data found at the statistics portal (statista.com); original source is the hotel data tracking company STR, str.com
- **34.** See Note 6.
- **35.** Data obtained from the baseball statistics website www.baseball-reference.com
- **36.** Data obtained from the City of Los Angeles data portal, data.lacity.org
- **37.** See Note 20.
- **38.** Data obtained from the National Oceanic and Atmospheric Administration climate site, climate .gov
- **39.** Data obtained from the NFL statistics website www.pro-football-reference.com
- **40.** See Note 38.
- **41.** See Note 28.
- **42.** Data obtained from the Midwestern Regional Climate Center, mrcc.illinois.edu
- **43.** Densities of populations over time of most countries in the world can be found at the World Bank website, worldbank.org
- **44.** Data obtained from OPEC website, opec.org
- **45.** See Note 22.

- 1. As of 2019, the American Society for Quality (ASQ) had honored 25 individuals by conferring on them the status of Honorary Member. A detailed summary of the background and contributions of the individuals noted here along with other pioneers can be found at an ASQ website, asq.org/about-asq/honorary-members
- **2.** The cause-and-effect diagram was prepared by S. K. Bhat of the General Motors Technical Center as part of a course assignment at Purdue University.
- **3.** Control charts were invented in the 1920s by Walter Shewhart at the Bell Telephone Laboratories. Shewhart's classic book, *Economic Control of Quality of Manufactured Product* (Van Nostrand, 1931), organized the application of statistics to improving quality.

- 4. In his classic book, *Out of the Crisis* (MIT Center for Advanced Engineering Study, 1986), W. Edwards Deming demonstrates the effects of counterproductive adjustment to an in-control process by means of a physical experiment based on dropping marbles through a funnel onto a tabletop. Participants in the experiment learn that the least scatter on the tabletop is obtained by not moving the funnel, that is, by means of "no action."
- **5.** In statistics, the term "efficient" relates to the variance of the sampling distribution of the estimator. The estimator with the smallest variation is referred to as an *efficient* estimator.
- 6. Simulated data based on information appearing in Arvind Salvekar, "Application of six sigma to DRG 209," found at the Smarter Solutions website, smarter solutions.com
- S&P closing prices can be found at finance.yahoo .com
- **8.** Game log statistics on NBA players can be found at stats.nba.com
- Data provided by Linda McCabe, Purdue University.
- **10.** The exact formula for c_4 is given by

$$c_4 = \sqrt{\frac{2}{n-1}} \frac{\left(\frac{k}{2} - 1\right)!}{\left(\frac{k-1}{2} - 1\right)!}$$

where k is the number of observations. If the argument of the factorial is a non-integer it is computed as follows

$$\left(\frac{k}{2}\right]! = \left(\frac{k}{2}\right]! \left(\frac{k}{2} - 1\right]! \left(\frac{k}{2} - 2\right)! \cdots \left(\frac{1}{2}\right) \sqrt{\pi}$$

- **11.** Data provided by Colleen O'Brien, Team Leader Quality Resource and Privacy and Safety Officer, Bellin Health.
- **12.** Data on aviation accidents can be found at the Federal Aviation Administration (FAA) Data & Research page, faa.gov/data_research

- 1. Rebecca A. Ferrer et al., "Revisiting the effects of anger on risk-taking: Empirical and meta-analytic evidence for differences between males and females," *Journal of Behavioral Decision Making* 30 (2017), pp. 516–526.
- **2.** This example is based on Laura Herrewijn and Karolien Poels, "Recall and recognition of in-game advertising: The role of game control," *Frontiers in Psychology* 4 (2014), pp. 1–14.
- Based on a student project by Stefannie Garcia, Stephanie Morgan, Jeremy Sanders, Taylor Hooper, and Natalie Rowe titled "The effect

- of scarcity on consumer purchase intentions," University of New Orleans, 2014.
- 4. This example is based on Iana A. Castro et al., "The influence of disorganized shelf displays and limited product quantity on consumer purchase," *Journal of Marketing* 77 (2013), pp. 118–133.
- 5. We present the two-way ANOVA model and analysis for the general case in which the sample sizes may be unequal. If the sample sizes vary a great deal, serious complications can arise. There is no longer a single standard ANOVA analysis. Most computer packages offer several options for the computation of the ANOVA table when group counts are unequal. When the counts are approximately equal, all methods give essentially the same results.
- U.S. Census Bureau, American Community Survey, 2017 American Community Survey 1-Year Estimates.
- 7. This example is based on Shibin Sheng and Yue Pan, "Bundling as a new product introduction strategy: The role of brand image and bundle features," *Journal of Retailing and Consumer Services* 16 (2009), pp. 367–376.
- 8. Example 16.10 is based on a study described in Todd Green and John Peloza, "Finding the right shade of green: The effect of advertising appeal type on environmentally friendly consumption," *Journal of Advertising* 43, no. 2 (2014), pp. 128–141.
- 9. Based on Manuhar U. Kalwani and Chi K. Yim, "Consumer price and promotion expectations: An experimental study," *Journal of Marketing Research* 29 (1992), pp. 90–100.
- Henrik Hagtvedt and S. Adam Brasel, "Color saturation increases perceived product size," *Journal of Consumer Research* 44, no. 2 (2017), pp. 396–413.
- **11.** Jane Kolodinsky et al., "Sex and cultural differences in the acceptance of functional foods: A comparison of American, Canadian, and French college students," *Journal of American College Health* 57 (2008), pp. 143–149.
- **12.** Tomas Brodin et al., "Dilute concentrations of a psychiatric drug alter behavior of fish from natural populations," *Science* 339 (2013), pp. 814–815.
- **13.** Vincent P. Magnini and Kiran Karande, "The influences of transaction history and thank you statements in service recovery," *International Journal of Hospitality Management* 28 (2009), pp. 540–546.
- **14.** Willemijn M. van Dolen, Ko de Ruyter, and Sandra Streukens. "The effect of humor in electronic service encounters," *Journal of Economic Psychology* 29 (2008), pp. 160–179.

- **15.** Tamar Kugler et al., "Trust between individuals and groups: Groups are less trusting than individuals but just as trustworthy," *Journal of Economic Psychology* **28** (2007), pp. 646–657.
- **16.** S. Leroy, "Why is it so hard to do my work? The challenge of attention residue when switching between work tasks," *Organizational Behavior and Human Decision Processes* 109 (2009), pp. 168–181.
- **17.** Margaret C. Campbell and Kevin Lane Keller, "Brand familiarity and advertising repetition effects," *Journal of Consumer Research* 30 (2003), pp. 292–304.
- **18.** Based on a problem from Renée A. Jones and Regina P. Becker, Department of Statistics, Purdue University.
- **19.** Debora V. Thompson and Prashant Malaviya, "Consumer-generated ads: Does awareness of advertising co-creation help or hurt persuasion?" *Journal of Marketing* 77 (2013), pp. 33–47.
- **20.** Lijia Lin et al., "Animated agents and learning: Does the type of verbal feedback they provide matter?" *Computers and Education*, 2013, doi: 10.1016/j.compedu.2013.04.017

- A complete listing of all hotels by ratings can be found at tripadvisor.com
- 2. MLB season statistics can be found at baseball -reference.com
- 3. This test was invented by Frank Wilcoxon (1892–1965) in 1945. Wilcoxon was a chemist who met statistical problems in his work at the research laboratories of American Cyanimid Company.
- **4.** For purists, here is the precise definition: X_1 is *stochastically larger* than X_2 if

$$P(X_1 > a) \ge P(X_2 > a)$$

for all *a*, with strict inequality for at least one *a*. The Wilcoxon rank sum test is effective against this alternative in the sense that the power of the test approaches 1 (i.e., the test becomes more certain to reject the null hypothesis) as the number of observations increases.

- 5. Data from Huey Chern Boo, "Consumers' perceptions and concerns about safety and healthfulness of food served at fairs and festivals," MS thesis, Purdue University, 1997.
- **6.** Discussion forum count taken from the University of Wisconsin–Milwaukee MBA course Predictive Analytics for Managers.
- 7. From Sapna Aneja, "Biodeterioration of textile fibers in soil," MS thesis, Purdue University, 1994.

- 8. Data obtained from data.worldbank.org/indicator
- 9. Data loosely based on Alexander Redlein and Michael Zobl, "ERP systems within facility management," *Advanced Research in Scientific Areas Proceedings*, December 2013, pp. 153–155.
- **10.** Data provided by Warren Page, New York City Technical College, from a study done by John Hudesman.
- 11. Data from "Results report on the vitamin C pilot program," prepared by SUSTAIN (Sharing United States Technology to Aid in the Improvement of Nutrition) for the U.S. Agency for International Development.
- **12.** Go to www.futurity.org/fried-food-taste-without -all-the-fat for more information.
- **13.** Simplified from the EESEE story "Stepping Up Your Heart Rate."
- **14.** Data provided by Diana Schellenberg, Purdue University School of Health Sciences.
- 15. Data provided by Sam Phillips, Purdue University.
- **16.** Data from Olga Goncalves, "Efficiency and productivity of French ski resorts," *Tourism Management* 36 (2013), pp. 650–657.
- **17.** Data provided by Helen Park. See H. Park et al., "Fortifying bread with each of three antioxidants," *Cereal Chemistry* 74 (1997), pp. 202–206.
- **18.** Data provided by Jo Welch, Purdue University Department of Foods and Nutrition.
- **19.** See Note 7.
- **20.** The *QSR* magazine study can be found at www.qsrmagazine.com/content/drive-thru -performance-study-customer-service
- **21.** *Consumer Reports*, June 1986, pp. 366–367.
- **22.** Data from Parviz Asheghian, "The managerial efficiencies of Indian firms as compared to American firms," *International Journal of Economics and Management Sciences* 6 (2012), pp. 45–55.
- **23.** Based on A. A. Adish et al., "Effect of consumption of food cooked in iron pots on iron status and growth of young children: A randomised trial," *The Lancet* 353 (1999), pp. 712–716.

Chapter 18

1. Logistic regression models for the general case where there are more than two possible values for the response variable have been developed. These are considerably more complicated and are beyond the scope of our present study. For more information on logistic regression, see A. Agresti, An Introduction to Categorical Data Analysis, 3rd ed., Wiley, 2019; and R. X. Sturdivant, S. Lemeshow, and D. W. Hosmer Jr., Applied Logistic Regression, 3rd ed., Wiley, 2013.

- **2.** Nicolas Guéguen and Céline Jacob, "Clothing color and tipping: Gentlemen patrons give more tips to waitresses with red clothes," *Journal of Hospitality & Tourism Research* 38, no. 2 (2014), pp. 275–280.
- **3.** Michael Lynn and Shou Wang, "The indirect effects of tipping policies on patronage intentions through perceived expensiveness, fairness, and quality," *Journal of Economic Psychology* 39 (2013), pp. 62–71.
- **4.** The Millennials & Investing Survey was conducted online January 16–25, 2018. "Battle of the sexes: How millennials' financial attitudes, habits differ by gender" was released by PNV Investments on June 13, 2018.
- 5. Data taken from Oliver Rowntree, "The Mobile Gender Gap Report 2018," Connect Women GSMA.
- 6. The press release for this survey can be found at the Best Western website, www.bestwestern .com/about-us/press-media/press-release-details .asp?NewsID=910
- 7. From Karin Weber and Weley S. Roehl, "Profiling people searching for and purchasing travel products on the World Wide Web," *Journal of Travel Research* 37 (1999), pp. 291–298.
- by a contemporary of R. A. Fisher. (Fisher developed many of the fundamental ideas of statistical inference that we use today.) The reference is D. J. Finney, *Probit Analysis*, Cambridge University Press, 1947. Although not included in the analysis, it is important to note that the experiment included a control group that received no insecticide. No aphids died in this group. Also, although we have chosen to call the response "killed," in Finney's text, the category is described as "apparently dead, moribund, or so badly affected as to be unable to walk more than a few steps." This is an example of the need to make careful judgments when defining variables to be used in a statistical analysis.

- Nevertheless, an insect that is "unable to walk more than a few steps" is unlikely to eat very much of a chrysanthemum plant.
- **9.** Based on results from "Understanding how U.S. online shoppers are reshaping the retail experience," 2012, PricewaterhouseCoopers LLP.
- **10.** Getachew N. Tolesa et al., "Logistic regression analysis of marketability of tomato fruit harvested at different maturity stages and subjected to disinfection, storage condition and storage period treatments," *Biological Agriculture & Horticulture* 34, no. 1 (2018), pp. 40–52.
- **11.** Laura G. Brown et al., "Food safety practices linked with proper refrigerator temperatures in retail delis," *Foodborne Pathogens and Disease* 15, no. 5 (2018), pp. 300–307.
- **12.** Based on Leigh J. Maynard and Malvern Mupandawana, "Tipping behavior in Canadian restaurants," *International Journal of Hospitality Management* **28** (2009), pp. 597–603.
- **13.** Anthony A. Noce and Larry McKeown, "A new benchmark for Internet use: A logistic modeling of factors influencing Internet use in Canada, 2005," *Government Information Quarterly* 25 (2008), pp. 462–476.
- **14.** Results from Rayna Brown and Neal Sarma, "CEO overconfidence, CEO dominance and corporate acquisitions," *Journal of Economics and Business* 59 (2007), pp. 358–379.
- **15.** Based on Greg Clinch, "Employee compensation and firms' research and development activity," *Journal of Accounting Research* 29 (1991), pp. 59–78.
- **16.** Tom Reichert, "The prevalence of sexual imagery in ads targeted to young adults," *Journal of Consumer Affairs* 37 (2003), pp. 403–412.
- 17. Based on information in "NCAA 2003 national study of collegiate sports wagering and associated health risks," which can be found at the NCAA website, www.ncaa.org